THE ULTIMATE TRAINING RESOURCE
FROM THE
BIGGEST NAMES IN SALES

# MASTERING THE VORLD OF SELING

ERIC TAYLOR & DAVID RIKLAN
Foreword by JEFFREY GITOMER

## Mastering the World of Selling

## Mastering the World of Selling

The Ultimate Training Resource from the Biggest Names in Sales

ERIC TAYLOR
DAVID RIKLAN



John Wiley & Sons, Inc.

Copyright © 2010 by Eric Taylor and David Riklan. All rights reserved.

Published by John Wiley & Sons, Inc., Hoboken, New Jersey. Published simultaneously in Canada.

No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning, or otherwise, except as permitted under Section 107 or 108 of the 1976 United States Copyright Act, without either the prior written permission of the Publisher, or authorization through payment of the appropriate per-copy fee to the Copyright Clearance Center, Inc., 222 Rosewood Drive, Danvers, MA 01923, (978) 750-8400, fax (978) 646-8600, or on the web at www.copyright.com. Requests to the Publisher for permission should be addressed to the Permissions Department, John Wiley & Sons, Inc., 111 River Street, Hoboken, NJ 07030, (201) 748-6011, fax (201) 748-6008, or online at http://www.wiley.com/go/permissions.

Limit of Liability/Disclaimer of Warranty: While the publisher and author have used their best efforts in preparing this book, they make no representations or warranties with respect to the accuracy or completeness of the contents of this book and specifically disclaim any implied warranties of merchantability or fitness for a particular purpose. No warranty may be created or extended by sales representatives or written sales materials. The advice and strategies contained herein may not be suitable for your situation. You should consult with a professional where appropriate. Neither the publisher nor author shall be liable for any loss of profit or any other commercial damages, including but not limited to special, incidental, consequential, or other damages.

For general information on our other products and services or for technical support, please contact our Customer Care Department within the United States at (800) 762-2974, outside the United States at (317) 572-3993 or fax (317) 572-4002.

Wiley also publishes its books in a variety of electronic formats. Some content that appears in print may not be available in electronic books. For more information about Wiley products, visit our web site at www.wiley.com.

ISBN 978-0-470-61786-1 (paper) ISBN 978-0-470-65106-3 (ebk) ISBN 978-0-470-65149-0 (ebk) ISBN 978-0-470-65150-6 (ebk)

Printed in the United States of America

This book is dedicated to our families: our wives, Michelle Riklan and Clare Taylor, and our eight wonderful children, Joshua, Jonathan, Rachel, Kelly, Mark, Zachary, Luke, and Jake.

### **Contents**

Acknowled	igments	XXI
Foreword	Jeffrey Gitomer	xxiii
Introduction	on	XXV
	and Present Hold the O Your Future Jeffrey Gitomer	xxvii
Chapter 1	Collaboration: Changing the World Randall K. Murphy	1
	Collaboration, client retention, negotiation, relationship building	
Chapter 2	Living Your Vows in a Whirlwind Economy Seleste Lunsford	4
	Customer relationships, customer loyalty, CRM, sales strategy	
Chapter 3	Ninety Percent of All Sales Force Training Fails Duane Sparks	8
	Relationships, sales call planning, questioning skills, presentation skills, and commitment	
Chapter 4	Eleven Telephone Tips to Effectively Reach Out and Touch Others Dr. Tony Alessandra	13
	Effective communication, telephone etiquette, call strategy, productivity	

### viii **≺** CONTENTS

Chapter 5	The "At-Leaster" Phenomenon Brian Azar Attitude, beliefs, self-confidence, mind-set, motivation, failing	16
Chapter 6	Confronting the CRM Challenge Walter Rogers Sales 2.0, customer relationship management, sales management, sales process	22
Chapter 7	Rethinking Sales Success: Storytelling Mike Bosworth Client communication, storytelling, bonding, rapport building, engagement	26
Chapter 8	Selling for the Independent Professional Ian Brodie Consultative selling, sales methodology, questioning strategies, closing	30
Chapter 9	Ten Tips for Convincing the Buyer to Pay More Ed Brodow  Effective negotiation, pricing, closing, qualifying, buyer's remorse	35
Chapter 10	How to Sell a Pencil—and Your Product or Service Mike Brooks Sales process, presentation skills, questioning skills, sales scripts	40
Chapter 11	Cultivating Endless Referrals: An Introduction Bob Burg Referrals, prospecting, networking, relationship development, building trust, likeability	43
Chapter 12	Twenty-One Ways to Increase Sales This Year Jim Cathcart Relationship development, improving sales skills, prospecting, brand identity, closing	46

	Contents	· ix
Chapter 13	The Psychology of Persuasion Robert Cialdini	50
	Persuasion, manipulation, business etiquette, principle of scarcity	
Chapter 14	The Virtual Presentation: Mastering the Medium Bill Rosenthal	55
	Presentation skills, PowerPoint, communication skills, public speaking	
Chapter 15	Do You Have an Effective Closing Strategy? Tim Connor	60
	Closing strategies, prospecting, questioning strategies, sales competency	
Chapter 16	Sales Manager or Administrator?  John Holland	64
	Sales management, pipeline, proposals, sales cycle, sales behavior and activity	
Chapter 17	Uncover Sales Opportunities  Dale Carnegie	68
	Sales meetings, prospecting, lead generation, sales pipeline, account management, centers of influence, networking	
Chapter 18	How Can I Wow the Audience When Speaking? Sam Deep	72
	Public speaking, presentation skills, audience analysis, proper language, articulation, body language, PowerPoint, confidence	
Chapter 19	The Good Life Rules Bryan J. Dodge	76
	Belief, confidence, motivation, inspiration, professional selling	
Chapter 20	Five Traits of a Great Sales Leader Barry Farber	79
	Sales management, recruiting, accountability, sales coaching, leadership	

### x **≺** CONTENTS

Chapter 21	Reconstructing the Pieces of the Sales Puzzle Jonathan Farrington Attitude, sales skills, sales process, sales knowledge, sales best practices	82
Chapter 22	Manage Salespeople as You Would Invest Jeffrey Fox Sales management, sales coaching, sales training, sales accountability	87
Chapter 23	The Amazing Power of Testimonials Colleen Francis Testimonials, relationship building, networking, social media	89
Chapter 24	Want More Sales? Stop "Selling" and Start Helping Clients Succeed Mahan Khalsa Setting expectations, why people buy, building trust, sales intentions	93
Chapter 25	Your Next Job Interview Thomas A. Freese Buying decisions, creating value, selling yourself, personal branding, character traits, differentiation, building credibility	98
Chapter 26	Nine Biggest Mistakes Salespeople Make in Their Presentations Patricia Fripp Presentation skills, focus, communicating effectively, using testimonials, connecting with the audience, using technology to present	101
Chapter 27	Seven Cold-Calling Secrets Even the Sales Gurus Don't Know Ari Galper Cold calling, mental focus, mind-set, overcoming fear, communication and questioning strategy, building confidence	105

	Contents	➤ xi
Chapter 28	Learn More, Sell More Daniel Miller Product knowledge, social media, qualifying, personal brand, professional development, market analysis	110
Chapter 29	Are You a Sales Rock Star, or Just a Member of the Band? Jeffrey Gitomer Sales excellence, self-confidence, passion, internal drive	112
Chapter 30	Selling Professional Services Charles H. Green Sales perception, trusted advisor, client service, sales purpose	115
Chapter 31	Dealing with Unreturned Phone Calls Ford Harding Handling rejection, building self-confidence, self-belief, persistence, creativity	120
Chapter 32	Engaging and Defeating Competition: Competitive Strategy and Political Alignment in World—Class Selling Holden International Creating value, sales process, sales strategy, client relations, competitive advantage	122
Chapter 33	How to Double Sales in 12 Months Flat Chet Holmes Increasing market share, persistence, marketing, prospecting, qualifying, selling strategy	126
Chapter 34	Developing the Thank-You Note Habit Tom Hopkins Client retention, cultivating referrals, building relationships, customer communication	129

### xii **≺** CONTENTS

Chapter 35	Escaping the Price-Driven Sale Selling to Clients at a Premium John Golden	132
	Closing, creating value, differentiation, diagnosis of problem, understanding buying behaviors	
Chapter 36	Creating Client Value: A Practical, Modern Approach to Building Business Richard Barkey	137
	Creating value, relationship development, effective sales behaviors, targeted prospecting	
Chapter 37	Selling through the Eye of the Buyer Steve Maul	143
	Buying process, client expectations, Web 2.0, marketing and sales integration, becoming a solution provider	
Chapter 38	Building a Bridge between Service and Selling Walt Zeglinski and Bill Kowalski	148
	Commoditizing, customer service, transformational change, creating value, creating a service-selling team	
Chapter 39	Developing and Implementing a Structured Sales Process Justin Zappulla	152
	Designing a sales process, clarifying your sales philosophy, creating customer profiles, benchmarking winning sales behaviors	
Chapter 40	How to Present with Mastery, So People Take Action Tony Jeary	156
	Presentation practices, engaging the audience, influencing the audience, developing confidence, understanding the audience, customizing the presentation	
Chapter 41	Biggest Time Wasters for Salespeople Dave Kahle	159
	Time management, prioritizing, embracing technology, delegation, communication, overcoming procrastination	

		Contents	>	xiii
Chapter 42	The Key to Growing Your Sales: Wo Your Openings, Not Your Closings! Ron Karr			163
	Client engagement, rapport skills, question strategies, leading with outcomes, differentiation, closing	oning		
Chapter 43	How, What, and Why Projects Fail Dave Allman			167
	Sales cycle, follow-up, creating a value pro understanding client initiatives, organizati alignment and priorities			
Chapter 44	Making a Difference Jill Konrath			171
	Differentiation, client analysis, questioning strategies, quantifying your value	g		
Chapter 45	How to Overachieve Dave Kurlan			174
	Goals, motivation, pipeline, personal inition desire, personal weaknesses	ative,		
Chapter 46	How to Make Successful Cold Calls Ron La Vine			177
	Cold calling, appointment setting, gateked decision makers, qualifying, listening skills establishing call objectives, asking permiss	s,		
Chapter 47	Create E-Mail Subject Lines That Dr Prospects In Kendra Lee	aw		182
	E-mail prospecting, creating a compelling personalization, making specific requests, getting appointments			
Chapter 48	The Sales Funnel Ray Leone			185
	Sales funnel, qualifying, closing, questioni strategies, uncovering pain, educating the buyer, eliminating objections			

xiv <b>≺</b> CO	NTENTS	
Chapter 49	Having a "Great Meeting" Is Not the Objective Chris Lytle	188
	Sales management, accountability, specific language, questioning strategy, appointment setting, understanding the engagement metric	
Chapter 50	"Referrals" Are a Waste—Introductions Are Golden Paul McCord	192
	Referrals, introductions, prospecting, lead generation, relationship building, appointment setting	
Chapter 51	Increasing Sales Quickly Charles Newby	196
	Sales activity, account management, client communication, qualifying opportunities, increasing sales conversions	
Chapter 52	Seven Myths and Misconceptions about Top-Performing Salespeople Sam Reese	200
	Sales execution, assessing top salespeople, behaviors of top sales professionals, how top sales performers think, characteristics of top sales professionals	
Chapter 53	Magic Moments in Selling: Subtle Yet Crucial Actions to Advance the Sale Anne Miller	205
	Advancing the sale, gaining rapport, building trust, client engagement	
Chapter 54	Truth or Delusion: Busting Networking's Biggest Myths Dr. Ivan Misner and Mike Macedonio	208
	Referral process, selling yourself, referral marketing, client development	

	Contents	<ul><li>xv</li></ul>
Chapter 55	Buying Decisions: What Happens behind the Scenes? Sharon Drew Morgen Sales process, buying decisions, closing the sale, shortening the sale cycle	211
Chapter 56	Your "Needs" May Not Be Your "Rights" Napoleon Hill Overdelivering, personal accountability, entitlement, self-improvement	216
Chapter 57	The Real Secret to Effectively Enrolling and Selling Michael Oliver Network marketing, direct sales, recruiting, enrolling, questioning strategies	219
Chapter 58	Qualifying Your Sales Process Rick Page The complex sale, sales process, qualifying	223
Chapter 59	Selling to VITOs (Very Important Top Officers) Anthony Parinello Sales process, c-suite selling, prospecting	226
Chapter 60	The "Book Yourself Solid" Simple Selling System Michael Port Relationship development, building client trust, creating value	231
Chapter 61	Managing Sales Success: 10 Critical Performance Factors That Drive Revenue and Sales Team Growth—A System for Improving Both Sales Manager and Sales Team Performance Warren Kurzrock	235
	Sales management, accountability, sales success factors, sales performance indicators	

### xvi **≺** CONTENTS

Chapter 62	Value Clarity: The Optimal Source of Differentiation Jeff Thull Complex sale, creating value, value clarity, diagnostic process, facilitating change	241
Chapter 63	Selling in Harder Times Neil Rackham Creating trust, evaluating sales opportunities, buying cycles, competing	245
Chapter 64	Advanced Questioning Techniques: Utilization of Questioning Techniques for Consultative Selling LaVon Koerner Advanced listening techniques, questioning techniques, building rapport	249
Chapter 65	Sales Coaching Increases Sales Performance Linda Richardson Sales management, sales coaching, developing sales teams, coaching strategies	257
Chapter 66	Mismanaging Expectations: Are You Preparing Your Sales Team for Change? Keith Rosen Sales management, executive sales coaching, coaching process, sales assessment	262
Chapter 67	Use Social Dynamics to Control Sales Appointments Frank Rumbauskas Nonverbal subcommunication, body language, vocal tone, eye contact, building confidence, gaining rapport	266
Chapter 68	The Successful Sales Formula: Why 50 Percent of Deals Fail to Close Keith M. Eades  Sales forecasting, qualifying, sales formula, uncovering pain, creating value	269

	Contents	xvii
Chapter 69	The Up-Front Contract: Adding Control and Predictability to Your Sales Calls David H. Sandler	274
	Sales systems, establishing rapport, uncovering pain, discussing money, dealing with buyer's remorse	
Chapter 70	How to Write a Winning Proposal Dr. Tom Sant	278
	Proposal writing, needs analysis, value proposition, solutions, deliverability	
Chapter 71	The 11 Biggest Sales Lies Stephan Schiffman	282
	Sales sabotage, sales lies, sales myths, humility, sales misconceptions	
Chapter 72	One Great Opening Is Worth 10,000 Closes Dan Seidman	285
	Communication, building rapport, questioning strategies	
Chapter 73	Life = Sales Blair Singer	287
	Mind-set, attitude, self-esteem, confidence, sales philosophy	
Chapter 74	What Are the Biggest Sales Presentation Mistakes That Professionals Make and How Can You Avoid Them? Terri L. Sjodin	290
	Presentation skills, preparation, content, using visual aids	
Chapter 75	It's <i>Not</i> a Numbers Game, It's a Game of Numbers Art Sobczak	293
	Sales strategy, questioning strategies, selling over the phone, sales language	

### xviii **≺** CONTENTS

Chapter 76	Optimizing Sales Leads: Moving Quickly from Inquiry to Lead to Closure Drew Stevens Lead generation, qualifying, Sales 2.0, sales funnel, marketing, closing	296
Chapter 77	Unmanaged, Telling Tensions Cost You Sales Conrad Elnes	300
	Managing tension, sales pressure, controlling anger, communication	
Chapter 78	Twelve Things Your Buyers Want Other Than Lowest Price Bill Brooks	304
	Negotiating, building client trust, service, handling price objections, relationship development	
Chapter 79	No Thanks, I'm Just Looking!: Professional Retail Sales Techniques for Turning Shoppers into Buyers Harry J. Friedman	308
	Retail sales, rapport building, questioning strategies, opening lines, continuing dialogue	
Chapter 80	The Keys to Successful Pipeline Management Donal Daly	312
	Sales process, pipeline, lead generation, Sales 2.0	
Chapter 81	Superior Sales Management Brian Tracy	316
	Sales management, salesperson activity, prospecting, presenting, closing, sales success	
Chapter 82	Jump-Starting a Stalled Sales Opportunity Julie Thomas	320
	Decision-making process, sales cycle, account management	
Chapter 83	All Salespeople Use Scripts Wendy Weiss	323
	Cold calling, sales scripts, prospecting by phone, elevator speech, setting appointments	

	Contents >	- xix
Chapter 84	Top 10 Reasons Sales Managers Fail and What to Do about It Jacques Werth  Sales management, sales process, best sales practices, sales coaching	326
Chapter 85	Become the Duke or Duchess of Dialogue: Three Keys to Successful Dialogue Selling Floyd Wickman Effective communication, dialogue selling, methodology, presentation skills, persuasion	329
Chapter 86	Is Your Customer Base at Risk?: Protecting Your Existing Business in Tough Times Ed Emde Account management, customer service, creating customer loyalty, relationship development	334
Chapter 87	Become a Champion Performer Dirk Zeller Real estate sales, accountability, sales process, sales goals, self-discipline	338
Chapter 88	Timeless Truths in a 2.0 Sales World: Ownership, Integrity, and Amplification Zig Ziglar and Tom Ziglar Self-belief, trust, communication, personal values, behavior	341
Chapter 89	Your Best Sales Year Ever! Eric Taylor and David Riklan Personal energy, self-belief, goals, time management, communication	345
Chapter 90	More World-Class Sales Training Resources	352
About the Au	thors	365 367

### Acknowledgments

Each and every one of us wants to increase sales and revenue for our associated business. In our journey toward optimum sales results, we frequently find that reaching our goals is a team effort. We rely on others to provide quality products for us to sell, enhanced by attractive marketing materials and superior customer support.

Similarly, the writing of this book was also a group effort. This book was truly created by a dedicated team that spent countless hours writing, revising, and updating. It could not have been created alone.

We'd like to acknowledge each and every author who contributed to this book—in fact, there would be no book without the inspiring wisdom and words of each of our contributing authors.

In addition to all of the contributors to the book, we would like to thank all of the amazing individuals at John Wiley & Sons, Inc., who enthusiastically brought this project to life, including Matt Holt, Shannon Vargo, Beth Zipko, and Lauren Freestone.

Thanks to our agent, John Willig, who is the real "Jerry Maguire." Finally, heartfelt thanks to our friends and family, who have provided much-needed support, encouragement, and patience throughout the process. A special thanks to our wives, Michelle and Clare, who are a continual source of motivation for everything that we do.

### **Foreword**

I have been a student of sales since November 11, 1971. I was listening to a brand-new technology called a cassette tape when a guy named Jay Douglas Edwards uttered the sales tip, "If the customer says, 'Do these come in green?" you say, 'Would you like them in green?" And I thought—cool.

That's the day I realized that there was a science to selling. I wanted to learn more.

I have read all or portions of hundreds of sales books over the past 40 years, but most of what I have learned has come from the spark of an idea gleaned from a book and then somewhat altered once I got out into the field and had to actually apply the strategy. Kind of like you.

All sales books—as well as sales experts—offer some form of valuable information. As a student, it's your job to determine how that information fits into your skill set, environment, marketplace, and customer interactions.

Mastering the World of Selling is loaded with sales experts and business experts offering some of their best ideas and their best strategies and their best tips and their best information.

Eric Taylor cold-called me in 2002, claiming he could put on a public seminar in my home state of New Jersey. He told me that he would fill the hall with people and sponsors and was willing to pay my fee in order to make that happen.

I had worked with many public seminar promoters, most of whom had failed miserably, and at that time it was my decision not to work with any public promoter, but rather to do the seminars myself. But there was something about Eric that I liked—his spirit, his ideas, his self-confidence, his ability to convey a message; so I decided to say okay.

Eric filled the hall that day, and my new friend Matt Holt—an editor from John Wiley & Sons, Inc.—came to see me.

#### 

Matt has risen much higher in the company and is publishing this book along with his talented editor Shannon Vargo. (It all comes full circle.) Eric filled the hall again in 2003, 2004, 2005, 2006, and 2007. In 2008, we did an event called "Jersey Boys" where I partnered with two other sales experts who had grown up in New Jersey like I had.

Eric Taylor has done it again, this time with David Riklan, the founder of SelfGrowth.com. Eric is a world-class student, participant, and all-around father. In compiling this twenty-first-century best-of sales book, he has used his connections, his wisdom, and his moxie to create a book that contains way more than reading material. Study it, highlight it, implement it, and bank it.

How to read the book: Learning sales skills is a matter of understanding, adoption, application, and a bit of tweaking. I have found that unless the tip or strategy is comfortable to me, I won't use it. It has to fit with my personality and be in the framework of my comfortable conversation and ethics.

As a reader myself, I am challenging you to look at the ideas you encounter here with an open mind and strike from your mind the phrase "I know that." Most salespeople already know everything; the problem is that they don't do it. Rather, ask yourself, "How good at that am I on a scale of 1 to 10?"

Then ask yourself:

How does this information apply to me?

Do I agree with this?

Am I comfortable with this?

Does it fit my personality?

Is this me?

If the answer to all of those questions is yes, then ask yourself the following questions:

Is this in the best interest of the customer?

Will this lead me to a long-term relationship with the customer? And finally the true self-test question:

Will this make my mother proud?

This book is all about what is working now. It looks at business, sales, service, and personal development for the second decade of the twenty-first century. The messages offered are from experts in their field who have actually used these methods and strategies to build their own success. And your job is to adopt them, adapt them, and turn them into money.

### Introduction

"Nothing happens until somebody sells something."

— Arthur H. (Red) Motley (1900–1984), Master Salesman

#### **Everyone Sells**

Since you most likely sell something for a living, you know the value of self-improvement and building your sales skills. Like you, we are selling in the trenches every day, fighting to gain more market share and to keep our existing client base. Just one good idea from the hundreds in this book can give you a competitive advantage and repay your investment many times over.

The goal of *Mastering the World of Selling* is simple, clear, and focused; we want this book to become your ultimate sales resource.

This book was created to help *you* to sell something better . . . faster . . . smarter . . . and with more profit!

#### What's in This Book for You?

- ➤ Over 400 sales tips from the top sales training companies in the world.
- ➤ More than 85 powerful sales articles you can use for sales meetings, to prep for a sales call, or to coach your sales team.
- ➤ Detailed profiles and contact information to over 150 of the world's greatest sales training resources.
- ➤ Access to hundreds of products and services, online resources, associations, and sales communities you can learn from and contribute to.

The current economic climate has created new opportunities but has also made the competitive landscape fierce. Whether you are just starting your sales career today or have been closing complex sales

#### 

transactions for decades, this book has sales answers that can help you sell more.

Selling is one of the most rewarding and noble professions in the world.

Thank you for investing in this book and in your sales success!

Mastering the World of Selling enables you to sell more, more easily.

### Your Past and Present Hold the Key to Your Future

Where are you going?

No, I'm not asking where you are going on your next appointment or where you are going out to dinner. And I'm not asking where you are going when you get to the mall. I'm asking "Where are you going in life?" That's a pretty big question because it's about your future.

Did you miss your quota last month? Last year? How come? Blaming it on the economy again? Blaming it on the competition again? What is a quota, anyway? A quota is a goal that *someone else* sets for you. I'm asking: What have you set for yourself? When someone gives you a quota, why not double it? That way you'll make the number with ease. It's all in how you look at things.

Guess what? You create barriers or you jump over them.

Once a year I try to predict the future. I do it on the anniversary of the beginning of my writing career. This week marks my fifteenth anniversary. It's always a cause for deep reflection because writing and being published is the fulcrum point of my success. It's not only about how I've made a name for myself, it's also about the legacy that I will leave salespeople worldwide—and, of course, my children and grandchildren.

Writing is about more than creating new sales information each week that salespeople like you can benefit from. It's about being self-disciplined so I can clarify my own ideas, which form the basis for the speeches that I give and the books that I write.

If you really want to know where you're going, you have to understand where you've been and recognize where you are. Where you've been, or the past, provides you with knowledge and

#### 

experiences, successes and failures, as well as opportunities and obstacles. Where you are, or the present, is what happened during the past 30 days, what's happening today, as well as what's going to happen within the next 30 days. Where you'll be, or the future, is a combination of your experience, your being open to opportunity, your goals and dreams, your tolerance for risk, as well as your determination and focus.

Let me clarify that and break it down into three-and-a-half easy-to-digest categories.

- 1. Once was.
- 2. As is.
- 3. Can be.
- 3.5 Become.

Once was is the history of your life. It's the sum total of your knowledge, your wisdom, your experience, your victories, and your defeats. If you look closely at the history of your life, you can see some things that you wanted with all your heart but you didn't get. At the time you were devastated, but in retrospect it seems silly that you ever wanted those things. You can also see some things that you were given or that you earned, but once you got them, you quickly lost interest. More important, you see the things you loved and how they have affected you. You look at the risks you took and think that if you had the opportunity to take them again, you might not. And all of that brings you to as is.

As is is where you are today. Are you where you want to be? Are you happy with your lot in life? Are you blaming your lack of success on someone else? Have you found what you are looking for? Do you even know what it is?

Some of us haven't found what we are looking for, but that doesn't mean to stop looking. I didn't start writing until I was 45 years old. If you're younger than that and you start writing tomorrow, in 13 years you'll be ahead of me.

I'm teaching my granddaughter to write. She'll be 50 years ahead of me.

As is provides you with your greatest single opportunity. It's about how you decide to invest your time and money. The time to take action is now. The time to take a risk is now. The time to go for what you want is now. The time to educate yourself and study is now. If you do, you may be able to achieve the success you are looking for later.

Many people think that once they're done with high school or college, they have essentially finished their studies. That may be okay if you aspire to ask clients "Will that be paper or plastic?"